

**By way of inspiration for the  
break-out discussions tomorrow:  
the 5 Why's**



In order to identify the *root cause* of an issue or problem, ask ‘Why’ multiple times

———— Don’t jump to solutions

- Example (from Continuous Improvement)

Problem:

“The front of our national monument has to be cleaned very often which is expensive and dangerous.”



**1. What's the reason for cleaning of the front of the monument?**

- Because it is covered with bird droppings



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## **2. Why is it covered with bird droppings?**

- There are a lot of birds flocking around the front of the monument



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### **3. Why are there so many birds on the monument?**

- **Because there are a lot of insects as food for them**



#### ———— 4. Why are there a lot of insects?

- Because they are attracted by the lights that stay on all night
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## 5. Why do we keep the lights on all night?

- Because we find that important for our national monument
- But actually, hardly anybody is looking at the monument at night



## Solution

- Switch off the lights at night

*(and get everybody to agree to that – or just do it 😊)*



# Dinner tonight



# **Dinner this evening**

**Convistas restaurant (same as lunch)**

**See you there at 8 pm!**

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# Day 2



# Programme for Day 2

Day 2: Developing practical, actionable recommendations for stakeholders - 26 October [F2F participants]		
09.00 – 09.10	Welcome and Introduction to Day 2 – Refresh and more info on process	Jan Urbanus, Shell
09.10 – 11.00	Breakout group 1a: New needs for circularity and sustainability	Moderator: Violaine Verougstraete, Eurometaux Rapporteur: Wibke Lölsberg, BASF SE
	Breakout group 2a: Enhancing exposure models	Moderator: Celia Tanarro, ECHA Rapporteur: Benjamin Spielmann, BASF
	Breakout group 3a: Improving access to relevant exposure information	Moderator: Tiina Santonen, FIOH Rapporteur: Maryam Zare Jeddi, Shell
	Breakout group 4a: Capacity building	Moderator: Bob Barter, ExxonMobil Rapporteur: Alison Connolly, University College Dublin
11.00 – 11.15	<i>Coffee</i>	
11.15 – 13.00	Breakout group 1b: New needs for circularity and sustainability	Moderator: Violaine Verougstraete, Eurometaux Rapporteur: Wibke Lölsberg, BASF SE
	Breakout group 2b: Advancing the use of exposure models	Moderator: Celia Tanarro, ECHA Rapporteur: Benjamin Spielmann, BASF
	Breakout group 3b: Improving access to relevant exposure information	Moderator: Tiina Santonen, FIOH Rapporteur: Maryam Zare Jeddi, Shell
	Breakout group 4b: Capacity building	Moderator: Bob Barter, ExxonMobil Rapporteur: Alison Connolly, University College Dublin
13.00 – 14.15	<i>Lunch</i>	
14.15 – 15.15	Plenary feedback from breakout groups and share second opinions / Q&A	Rapporteurs per breakout group, All
15.15 – 15.30	<i>Coffee break</i>	
15.30 – 15.50	Priority setting and commitment conversation	Jan Urbanus, Shell
15.50 – 16.00	Summarise and close	Blanca Serrano Ramon, ECETOC



# Programme for Day 2

## First session (09.10 – 11.00)

Breakout group	Participants	Location
Breakout group 1a: New needs for circularity and sustainability	Zahra Farmani, Evonik Oxeno; Wiebke Galert, UBA; Stefan Hahn; Fraunhofer ITEM. Sergio León Pérez, ECETOC; Wibke Lölsberg, BASF SE ( <b>rapporteur</b> ); An van Nieuwenhuyse, Laboratoire National de Santé; Violaine Verougstraete, Eurometaux ( <b>moderator</b> ), Blanca Serrano, ECETOC	Plenary Room
Breakout group 2a: Enhancing exposure models	Wouter Fransman, TNO; Astrid Heiland, BfR; Lara Lamon, esqLABS; Cécile Moreau, LyondellBasell; Benjamin Spielmann, BASF SE ( <b>rapporteur</b> ); Celia Tanarro, ECHA ( <b>moderator</b> ); Adrian Tristram, ExxonMobil; Mengying Zhang, P&G	Tabarca ( <i>next door</i> )
Breakout group 3a: Improving access to relevant exposure information	Catherine Barratt, Unilever; Petra Kern, P&G; Tiina Santonen, FIOH ( <b>moderator</b> ); Urs Schlüter, BAuA; Ovnair Sepai, UK Health Security Agency; Wouter ter Burg, RIVM; Steven Verpaele, Nickel Institute; Daniel Vetter, EBRC Consulting GmbH; Maryam Zare Jeddi, Shell ( <b>rapporteur</b> )	Santa Barbara ( <i>same floor as plenary, at the end of the corridor</i> )
Breakout group 4a: Capacity building	Bob Barter, ExxonMobil ( <b>moderator</b> ); Alison Connolly, University College Dublin ( <b>rapporteur</b> ); Matthias Greiner, BfR and Veterinary University Hannover; Albania Grosso, AG-HERA Consulting; Clemens Rosenmayr, SMEunited; Paul Scheepers, Radboud University; ; Jan Urbanus, Shell	Convistas restaurant ( <i>26th floor, lucky you</i> )

## Second session (11.15 – 13.00)

Breakout group	Participants	Location
Breakout group 1b: New needs for circularity and sustainability	Matthias Greiner, BfR and Veterinary University Hannover; Wibke Lölsberg, BASF SE ( <b>rapporteur</b> ); Paul Scheepers, Radboud University; Blanca Serrano, ECETOC; Adrian Tristram, ExxonMobil; Jan Urbanus, Shell; Violaine Verougstraete, Eurometaux ( <b>moderator</b> )	Plenary Room
Breakout group 2b: Advancing the use of exposure models	Catherine Barratt, Unilever; Stefan Hahn, Fraunhofer ITEM; Petra Kern, P&G; Lara Lamon, esqLABS; Ovnair Sepai, UK Health Security Agency; Benjamin Spielmann, BASF SE ( <b>rapporteur</b> ); Celia Tanarro, ECHA ( <b>moderator</b> ); Wouter ter Burg, RIVM; Mengying Zhang, P&G	Tabarca ( <i>next door</i> )
Breakout group 3b: Improving access to relevant exposure information	Wouter Fransman, TNO; Albania Grosso, AG-HERA Consulting; Astrid Heiland, BfR; Sergio León Pérez, ECETOC; Cécile Moreau, LyondellBasell; Tiina Santonen, FIOH ( <b>moderator</b> ); An van Nieuwenhuyse, Laboratoire National de Santé; Maryam Zare Jeddi, Shell ( <b>rapporteur</b> )	Santa Barbara ( <i>same floor as plenary, at the end of the corridor</i> )
Breakout group 4b: Capacity building	Bob Barter, ExxonMobil ( <b>moderator</b> ); Alison Connolly, University College Dublin ( <b>rapporteur</b> ); Zahra Farmani, Evonik Oxeno; Wiebke Galert, UBA; Clemens Rosenmayr, SMEunited; Urs Schlüter, BAuA; Steven Verpaele, Nickel Institute; Daniel Vetter, EBRC Consulting GmbH	Convistas restaurant ( <i>26th floor, lucky you</i> )

**Thank you.**

